

Report of the Deputy Chief Executive and Director of Health & Wellbeing, Dr Paul Edmondson-Jones

Joint Strategic Needs Assessment – Progress Update

Summary

1. This report presents an update on progress made for the Joint Strategic Needs Assessment (JSNA) 2013-14 for the Health and Wellbeing Board (HWBB).
2. The Board are asked to note the update contained within this report and the issues raised in delivering the sequential 'reports' for the JSNA

2.1 The JSNA refresh

- The 'light touch' JSNA refresh prior to development of the full web based JSNA.

2.2 The five JSNA 'Deep Dives'

- Mental Health and Social Care
 - Frail Elderly
 - Children and Young People
 - Poverty and Inequalities
 - Gypsy/ Roma/Traveller
3. There are also issues around capacity and resources in delivering the work on both the JSNA refresh and the 'deep dive work'.
 4. The Health and Wellbeing Board are asked to note work undertaken to date and to give direction on how it wishes progress to be made where clarification is required.

Background

5. Under the Health & Social Care Act 2012 the production of a JSNA is a joint responsibility for local authorities and Clinical Commissioning Groups (CCGs). The York Health and Wellbeing Board (HWBB) has set up a process for completion of the JSNA. This report provides an update against the broad objectives of a 'light touch refresh' of the JSNA and completion of 'deep dives' in 5 key areas as identified by the HWBB.

Work undertaken to date

JSNA Refresh

6. It is expected that refresh of the current JSNA will be complete by the end of this calendar year.
7. The current JSNA under Section 1: 'Population Structure & Projections'; Section 2: 'Social and Place Wellbeing in York' are currently being reviewed by JSNA Steering Group members for approval. Draft Section 3: 'Lifestyles in York' will be brought to the next JSNA Steering Group for consideration.
8. Whilst progress is being made, there are a number of capacity and resource limiting factors that are hindering the process.
 - There is insufficient dedicated capacity to deliver the JSNA refresh in a comprehensive and timely manner because of competing priorities and lack of dedicated support.
 - The resources and capacity identified within the CYC Public Health team include leadership from the Consultant in Public Health, and support from the merged DAAT team data intelligence officer and programme manager whose roles also include support to the wider public health team as well as their substantive roles in the council.
 - The wider council business intelligence and data analyst functions supporting other directorates have reviewed their previous submissions for the JSNA 2012 and this information will be transformed into the refreshed JSNA.
 - There is a lack of clearly identified dedicated resource from CYC and the CCG, from its own business intelligence function or from within the Commissioning Support Unit (CSU), to support the JSNA.

- A business case proposal is being submitted to request additional data and information analyst support within the Public Health team.
- There have also been issues with regard to Public Health team access to certain restricted public health datasets. This is in the main resolved.

JSNA Website

9. The CYC ICT department have agreed to develop a website to host the JSNA with a deadline of March 31st 2014. Testing of the site is planned to start towards the end of January / beginning of February 2014. It is suggested that Healthwatch York are engaged to support the testing process with volunteers and members. An overview of key milestones for completion of JSNA website is:
 - Scoping exercise to be completed by mid January
 - Content architecture sign off by end of January
 - Wireframes completion during early February
 - Content management build by mid-Feb (this is the point at which content can be added)
 - Early functional build by late February – testing can begin
 - Finalise functional build by mid-March
 - Completion by end March
10. The site is being designed to require a minimal amount of maintenance by making use of links to external sites, data sets and other web based content. The Board is however asked to note that there will need to be some ongoing capacity identified to maintain the content of the website.
11. The move towards a web based JSNA requires a different approach to that of writing a paper based document. Until the website is designed and tested it is difficult to populate the necessary front facing web pages and linked resources in the new format.

JSNA Steering Group

12. The timescale for the production of the five 'deep dives' is for April 2014. The JSNA Steering Group has been established from member organisations of the HWBB and wider stakeholders. The Steering Group are undertaking the following:

- Project Plan and scheduled programme to deliver the JSNA refresh
- Project Plan and scheduled programme to deliver the five Deep Dives
- Understanding the resource requirement for managing the JSNA process, public health and business intelligence, website design and content and future update requirements to support JSNA work

Deep Dive work

Mental Health 'deep dive'

13. A mental health JSNA Project Group has agreed to undertake the first of two sequential mental health deep dives concentrating firstly on mental health and social care issues and subsequently wider determinants of mental wellbeing including recovery, resilience and mental health promotion.

14. The prioritisation of 'care and services' in the first mental health deep dive includes the benchmarking of mental health quality and outcomes as areas for improvement in York. This work will include detailed analysis and will:

'Contrast/benchmark provision and model what is good and what not so good in current provision and how could this change to improve outcomes/patient experience and re-invest in other areas'.

15. It has been agreed that the resources for this deep dive will include the CYC Public Health team (identified above) as well as dedicated resources in Public Health England (PHE) commissioned by CCG through CSU. Wider stakeholders in this work include the voluntary sector forums and other mental health providers. There is engagement from both the Mental Health and Acute Trust and conversations have started regarding how the trusts will provide the necessary capacity to support the work.

Older People

16. The Frail/Elderly JSNA Project Group has met to scope work for the Deep Dive around the broad area of frailty.

17. There are capacity challenges in supporting this 'deep dive' within the Public Health team.

Links have been made with the CCG, PHE, the Acute Trust and voluntary sector forum as well as initial discussions with the existing End of Life Strategy Group.

Young People

18. At the November YorOK Board it was agreed that the focus will be a benchmarking exercise against a broad range of health and wellbeing indicators to identify areas of potential strength and concern. This will utilise PHEs JSNA Navigator toolkit and will contribute significantly to the ongoing development and improvement of the children's element of our JSNA.
19. A YorOK task and finish group (Children's Trust Unit) has offered to coordinate this JSNA 'deep dive'. Progress updates and discussion will be tabled at the YorOK Board in January / March 2014 with the web version completed by April.
20. This approach will provide more depth and breadth than a simple refresh of the JSNA, and will support future work in greater depth, and would appear to be manageable to progress in terms of capacity.

Gypsy/Roma/Travellers

21. The Public Health Team have completed a 'health needs assessment' on this topic. There is also existing work on broader issues undertaken in developing the CYC Joint Housing Strategy and the Gypsy/Roma/Traveller Strategy.
22. The JSNA Steering Group would welcome direction and further clarity regarding the formation of a partnership board under the HWBB whose work this deep dive should support.

Poverty

23. It was agreed that a 'poverty deep dive' should be undertaken to pull together work from across the council under the previous Poverty Action Group (PAG) and the Fairness Commission incorporating relevant further public health intelligence. An ad hoc group has met to review work.
24. The JSNA Steering Group would welcome direction and further clarity regarding the formation of a partnership board under the HWBB whose work this deep dive should support.

Consultation

25. To date consultation has happened in the following ways:

- A JSNA Steering Group has been set up with members from City of York Council, Commissioning Support Unit, Public Health England, CCG, Healthwatch York and Voluntary Sector representatives to oversee progress against refreshing the content of the JSNA and the areas of 'deep dive'.
- Sub-groups for each deep dive area, with representatives from Partnership Boards, key stakeholders and the voluntary sector are being established
- Reports have been circulated to the CCG and Partnership Boards to inform them and ensure oversight of the process
- Voluntary sector organisations have been invited to comment and contribute through the Healthwatch newsletter
- A range of consultation has taken place among key stakeholders and contributors to the 2012 JSNA have been asked to provide content via templates asking for updates to information and changes to be highlighted.
- Heads of Department within CYC and key stakeholders have been invited to attend JSNA content sessions which have reviewed the structure and content of the JSNA for appropriateness and identified areas of additional focus that the JSNA should cover.
- Lay person representation on the JSNA Steering Group has been established with 4 members of the public now linked into the process.
- Wider consultation will follow in late 2013 / early 2014 linked into the HWBB consultation event already in planning with the aim of seeking feedback on what has been produced in the refresh.

Options

26. There are no specific options for the Board, however the Board are asked to consider the following:

- i. Issues around resources and capacity to undertake the JSNA
- ii. The 'light touch refresh' will be distributed in the form of a report by the end of the calendar year. The completion of work on the deep dives will necessitate the development of the JSNA website which will ultimately host the content.

- iii. The JSNA Steering Group would welcome direction and further clarity regarding the partnership board under the HWBB that the 'deep dive' work around Poverty and Gypsy/Roma/Travellers should support.

Analysis

27. In relation to paragraph 26 (i) a business case proposal is being submitted through Director of Public Health for consideration of additional resources to support the JSNA process.
28. In relation to paragraph 26 (ii) the move towards a web based JSNA. It is recommended that individual Partnership Boards make arrangements to review this content as appropriate.
29. In relation to paragraph 26 (iii) the JSNA Steering Group would welcome direction and further clarity regarding which partnership board under the HWB the 'deep dive' work around Poverty and Gypsy/Roma/Travellers should support.

Council Plan 2011-15

30. The HWBB have a statutory duty to ensure the production of a fit for purpose JSNA. The JSNA will include assessment of needs against Council Plan objectives, in particular "Protecting vulnerable people", and ensure that these are included within it.

Implications

31. **Financial** – there may be financial implications associated with some of the 'deep dive' areas of work. There is a need to fund specific pieces of work with Public Health England.
32. All partners of the HWBB should understand that the timescales and outputs within this update will only be delivered if they balance their joint responsibilities to deliver the JSNA with their own programmes of work and commissioning priorities.

Risk Management

33. There is a risk that the information requirements for commissioning services and developing strategies to meet the health and healthcare needs of the city's population will not be met if there are elements of the JSNA plan that are not adequately resourced.

Recommendations

34. The Board is asked to:

- i. Note the update report
- ii. Comment on issues around resources and capacity to undertake the JSNA work stream
- iii. Consider how best to approach the distribution of content prior to the development of the JSNA website which will ultimately host the content
- iv. Who will take the lead on the 'deep dive' work around poverty and Gypsy/Roma/Travellers

Reason: To keep the Board aware of ongoing work to update the JSNA

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Report Approved	<input type="checkbox"/>	Date	25 November 2013
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Specialist Implications Officer(s) None

Wards Affected: *List wards or tick box to indicate all* **All**

For further information please contact the author of the report

Background Papers:

None

Annexes

None